

THE CRANLANA PROGRAMME

CULTIVATING WISDOM IN LEADERSHIP



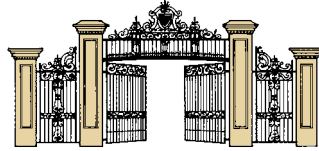
THE CRANLANA PROGRAMME

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THE CRANLANA PROGRAMME

The fundamental purpose of the Cranlana Programme is to foster enlightened and responsible leadership.

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'The world we have created is a product of our thinking. It cannot be changed without changing our thinking.'

Albert Einstein





Introduction

The Cranlana Programme is a non-partisan, not-for-profit organisation, established as an initiative of The Myer Foundation. Since commencing operations in 1993, the Cranlana Programme has run more than 80 high-level colloquia and 40 two-day symposia on topics such as justice and society, power and ethics, and the value of democracy.

With the broad objective of cultivating wisdom in leadership, the Programme offers Australia's senior leaders a high quality professional development experience. It provides an engaging environment for active reflection, informed discussion and respectful debate on matters of public responsibility and ethical behaviour.

The Colloquium is the central activity – a six-day seminar in which 20 senior-level executives from the public, private and not-for-profit sectors can examine their values, thinking and assumptions. Each Colloquium is structured around carefully selected influential texts, from classical Athens to modern times. Each brings new insights into what constitutes the Good Society.

Expert moderators help navigate the powerful ideas contained in the texts – ideas about the wellbeing of our communities that have captured the imagination of thinkers and philosophers for millennia. Participants are challenged to consider the underlying values, principles and assumptions that determine their actions and decision-making.

More than 2,000 senior-level business, government and community leaders have participated in Cranlana Programme colloquia or symposia.

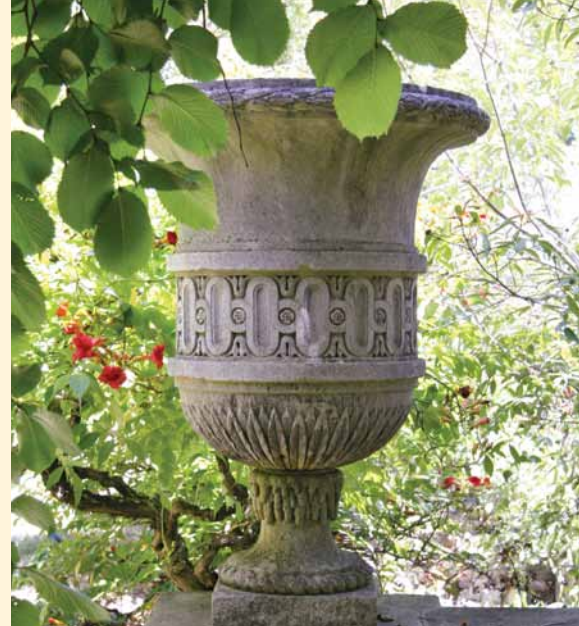
More information on the activities of the Cranlana Programme can be found at www.cranlana.org.au or by calling us on (03) 9827 2660.

'What makes intelligent beings is the power of thought – the stimuli which call forth that power are the interest and dignity of thought itself, and a field for its practical application.'

Harriet Taylor Mill

'Let us return again to the good we are seeking, and ask what it can be.'

Aristotle



Who we are



Leaders of today's business, government and community organisations deal with difficult decisions every day – decisions which affect the ways in which people live and work, the future shape of Australian society, the good of future generations, the sustainability of our world.

These decisions require judgement and the ability to think clearly, effectively and responsibly. They also require a framework in which to guide and influence. And these decisions usually need to be made quickly and in high pressure situations that require multiple issues to be dealt with simultaneously. It is easy to lose sight of the broader context within which we all live and work and the ideal of a Good Society.

The Cranlana Programme Colloquium enables a dialogue to take place between leaders of the various sectors in society – government, business and the community – in an environment unconstrained by vested interests and bound by confidentiality. Through this process, leaders are able to better develop their concept of ethics and their vision for what constitutes a good society, as well as strengthen cross-sector understanding, partnerships and cooperation.

Through the Colloquium, participants develop greater clarity in their thinking and a more concrete values base for finding a way through the moral conundrums, complex relationships and difficult decisions facing us all.

Highly skilled moderators lead discussions about the underlying issues that have an impact upon our business lives – fundamental issues that are all too often treated superficially, or crowded out by the day-to-day pressures in high-powered jobs.

It is a rigorous and rewarding journey for those who want to contribute more effectively to their organisations and communities. Please contact the Cranlana Programme office if you wish to register your interest in attending a colloquium or symposium. We would be delighted to have you join us.

[Kate Latimer](#)
[Chief Executive Officer](#)
[The Cranlana Programme](#)



Guiding the Cranlana Programme

Patrons

Rt. Hon. Sir Ninian Stephen KG AK GCMG GCVO KBE QC
His Excellency Mr Malcolm McCusker AO QC

Founding Patrons

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Mr Baillieu Myer AC – Life Governor and Emeritus Director, The Myer Foundation
Lady Marigold Southey AC – Life Governor, The Myer Foundation

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Mr Martyn Myer AO
Professor David Penington AC

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Mr Terry Moran AO – former Secretary, Department of the Prime Minister and Cabinet
Mr Martyn Myer AO – President, The Myer Foundation
Professor Gill Palmer – Deputy Vice-Chancellor Academic and Vice-President, RMIT

Staff

Ms Kate Latimer
Ms Helenka King
Ms Patricia Roessler
Ms Lara Sucharov

Senior Moderator

Dr Jamie Doughney

'I found myself rhetorically asking: did anyone stand back and ask themselves the simple question, is this right?'

Justice Owen, The Failure of HIH Insurance



What we do

The Colloquium

The Cranlana Programme conducts a range of round-table seminars designed to foster enlightened and responsible leadership in Australian society. All seminars employ the same methodology of moderated dialogue based on a carefully selected set of readings that are chosen to inform, focus and stimulate discussion and challenge preconceived thinking.

The Colloquium, the central activity of the Cranlana Programme, is a week-long seminar, which brings together groups of approximately 20 senior-level participants from the public, private and not-for-profit sectors to discuss fundamental issues critical to the theory and practice of effective leadership.

The objectives of the Colloquium are to:

- reflect on the nature of leadership and the societal, organisational and personal values that determine actions
- strengthen participants' capacity to exercise informed, ethical and strategic judgement
- develop further knowledge about the intersection of the public, private and community sectors and the tensions and trade-offs therein between liberty, equality, prosperity, community and sustainability
- enhance analytical and decision-making ability
- deepen understanding about the shaping and formulation of public and corporate policy, and
- strengthen capacity to manage positive change.

The Colloquium enables participants to define and understand the principles that lie at the heart of leadership and decision-making. They leave better able to think through issues, to integrate new and different perspectives and to communicate with and motivate people.

Dates

Colloquia will be held in Melbourne from November 2011 – December 2012 on the following dates:

- Sunday 6 – Friday 11 November 2011
- Sunday 6 – Friday 11 May 2012
- Sunday 17 – Friday 22 June 2012
- Sunday 15 – Friday 20 July 2012
- Sunday 16 – Friday 21 September 2012
- Sunday 11 – Friday 16 November 2012



Western Australia

Since 2003, the Cranlana Programme has run colloquia for leaders from Western Australia's public, private and community sectors, in Perth, in partnership with Curtin University.

Dates

Sunday 20 – Friday 25 November 2011

Sunday 19 – Friday 24 August 2012

Canberra

Since 2009, the Cranlana Programme has run colloquia specifically tailored for senior executives in the Commonwealth public service. Based on the highly successful Melbourne and Perth models, these seminars are now offered twice a year to public sector leaders.

Dates

Sunday 4 – Friday 9 December 2011

Sunday 18 – Friday 23 March 2012

Sunday 25 – Friday 30 November 2012

Future Victorian Public Sector Leaders

The Colloquium for Future Victorian Public Sector (VPS) Leaders is a week-long seminar conducted four times a year, in collaboration with the State Services Authority. It provides opportunities for emerging leaders within the VPS to reflect upon the theory and practice of effective leadership, as well as the ideas and principles that have shaped Australian public policy.

The colloquium is specifically targeted at VPS staff in levels 4, 5 and 6 who have a strong interest in public sector issues and challenges, and are committed to a career within the VPS. It brings together people working at both policy and operational levels from the various departments that make up the sector.

Please visit www.cranlana.org.au or call (03) 9827 2660 for more information.

'I do not believe I have ever in my career participated in such a remarkable programme. I found it riveting, challenging and, in many respects, transforming. My fellow participants had the same reaction. The Colloquium has enabled me to refine the way I interpret and organise the events and behaviour I see in the world around me. This applies equally to major political events and my relationships with individuals. It has also provided me with tools to strengthen the ethical foundations of my contributions to our society.'

Dr Robert Glasser, Secretary General, CARE International



Symposia

The Cranlana Programme also offers a range of two-day symposia designed to foster dialogue, enhance understanding and provide opportunities for creative thinking around issues of importance within Australian society. The symposia largely draw upon key Colloquium themes and explore issues such as justice, democracy, power and ethics, and the role of business in society.

Participants are people with senior responsibility from the sectors related to the topic. The symposia are moderated by acknowledged experts and sometimes held in collaboration with other organisations. Symposia address the following topics:

Justice and Society

Is justice possible? Do we believe the rule of law is good because it is just, or is it just because we think it is good? To what degree is our understanding of justice determined by the laws under which we live? Are there certain universal requirements that any just law or constitution must fulfil? While such questions are not confined to liberal democracy, and are as old as the political order itself, many commentators today believe that fundamental concepts of justice are failing to be incorporated into our social, economic and political arrangements.

John Rawls, the foremost theorist in the moral philosophy of justice, argues that 'justice is the first virtue of social institutions... and the rights secured by justice are not subject to political bargaining or the calculus of social interests.' According to Rawls, it is impossible to have a just society without a base of guaranteed moral rights. Is this true? What are those guaranteed moral rights?

Through this important symposium, the Cranlana Programme offers senior participants from federal and state governments, the judiciary, the private sector, religious, spiritual

and community organisations the opportunity to explore the meaning of justice in the contemporary world.

Dates

Monday 14 and Tuesday 15 November 2011

Thursday 22 and Friday 23 November 2012

Business and Society

While there is growing acceptance within business of the need to balance shareholder and stakeholder value, there is a recognition for further examination of the leadership challenges and ethical dilemmas that arise at the intersection between business and society.

Business leaders are increasingly required to make difficult decisions balancing competing demands of equity and efficiency and community and profit maximisation.

Through this symposium, participants examine concepts, principles and competing perspectives central to the responsible conduct of business in society.

Dates

Business and Society will be held early 2012, dates to be advised. Please contact the Cranlana office to register your interest.



Medicine and Society

What is the role of the medical professional in the Good Society? How do you respond when the rights of the individual contradict the wishes of the broader community? Are there inherent contradictions in patients' expectations and how we allocate finite medical resources?

There has been a long tradition of thinking deeply about the ethics of medicine and health care. The Hippocratic Oath and other writings date back to the 5th century BCE, and there is a wealth of material written subsequently by other Christian, Muslim and Jewish scholars. While the complex ethical dilemmas remain the same over time, society's expectations of the profession have changed significantly. This Symposium will look at the inherent values and ethical underpinnings that guide and direct health care professionals and the ethical underpinnings of the profession. Participants will be able to explore and develop common understandings on the contradictions and challenges facing the profession, both at the level of individual patient interaction and the broader system-

wide level. The course is tailored for medical practitioners, policy-makers, regulators, educators and professionals from all areas of the health professions.

Dates

Medicine and Society will be held early 2012, dates to be advised. Please contact the Cranlana office to register your interest.

Power and Ethics

Machiavelli argued that it is 'necessary for a prince, who wishes to maintain himself, to learn how not to be good, and to use this knowledge and not use it, according to the necessity of the case.' In a similar vein, philosopher Harriet Taylor Mill argued that 'power makes itself the centre of moral obligation.'

What is the nature of such power? Can there be a complementary relationship between power and ethics, or are these concepts inimical to each other? Power and Ethics is designed to enhance participants' knowledge, skills, understanding and disposition towards ethical judgement.

(Not offered in 2012)

Policy Seminars

Policy seminars bring together leaders and experts in particular fields to explore and analyse new models and develop recommendations around issues of long-range importance. They use the same methodology as other seminars conducted by the Cranlana Programme. Participants in these seminars focus on the values and principles that underpin consideration of particular issues. Policy seminars are moderated by acknowledged experts and, in some instances, held in collaboration with, or sponsored by, other organisations. In 2010, for example, the Cranlana Programme joined forces with ClimateWorks Australia to run the Sustainable Futures Series, addressing responses to climate change in Australian cities and rural areas.

Previous seminars have looked at such issues as local government leadership, reconciliation and moving towards a shared Australian identity.

'I have a much greater appreciation of the broader issues influencing decision-making and will be able to make better judgements.'

Brigadier Rick Burr, Director, Military Strategy Commitments
The Australian Army



Cranlana Alumni

A number of events are held every year to provide opportunities for Cranlana alumni members to keep in contact and further engage in discussions about ethics, values and leadership in Australia.

In 2011, the first annual Cranlana Alumni Speaker Series was launched with a programme of talks from six Australian of the Year award recipients.

These eminent Australians – social entrepreneur Mr Simon McKeon, Aboriginal leader Professor Michael Dodson AM, mental health expert, Professor Patrick McGorry AO, leading Australian scientist Sir Gustav

Nossal AC CBE, immunologist Professor Ian Frazer and burns specialist Professor Fiona Wood AM provided their unique perspectives on whether or not Australia is a Good Society.

Previous Alumni lectures have been given by such leading Australians as the Hon. Justice Michael Kirby AC CMG, Professor Raimond Gaita,

the Rt. Hon. Malcolm Fraser AC CH, Professor Ross Garnaut AO, Professor Cheryl Saunders AO and Mrs Catherine Walker AM.

Further initiatives are being planned so alumni members can continue to engage with the Cranlana Programme.

‘This was stimulating, challenging, energising and transforming of my thinking. It left me with improved frameworks and a desire to continue the journey. I believe that others would also benefit from this extraordinary period of directed reflection.’

John Ballard,
former CEO, Mercy Health

‘The Colloquium provides an opportunity to contemplate, reflect and challenge one’s personal and professional ethos and approach to leadership.’

Rudy Monteleone,
Juries Commissioner,
Supreme Court of Victoria

‘The programme was one of the most stimulating things I have done and I feel greatly privileged to have had the opportunity.’

Jacqui Dwyer,
Department Head, Reserve Bank
of Australia

‘It was, quite simply, one of the most nourishing and fulfilling weeks I have ever had.’

Mr David Sacks,
Director, PricewaterhouseCoopers

‘It is a unique programme and does meet all the objectives that are outlined. It takes you outside your comfort zone and it is a life changing experience. The Colloquium has started a journey for me.’

Janet Hirst,
CEO, The Ian Potter Foundation

Cranlana Programme Alumni: 1993 – June 2011

COLLOQUIA

Mrs Valentina Abbott	Mr Jim Betts	Dr Alan Campbell	Ms Michelle Cornish	Mr Robin Doyle
Mr Robin Adams	Ms Robyn Bicket	Mr Frank Campbell	Ms Fran Cosgrove	Mr Frederick Drake
Mr David Addis	Mr Marco Bini	Ms Toni Campbell	Mr David Cotsell	Ms Moya Drayton
Ms Sylvia Admans	Ms Rosemary Bissett	Ms Clare Cannon	Mr Tony Cotton AM	Ms Annette Drury
Dr Catherine Ainsworth	Mr Yehudi Blacher	Mr Edmund Capon AM	Dr David Cousins AM	Ms Catherine Drury-Fox
Ms Louise Akenson	Mr Richard Bluck	Mr Brad Carle	Ms Sara Coward	Mr Mark Duckworth
Dr Richard Aldous	Ms Janet Bolitho	Mr Jim Carlton AO	Mrs Julie Ann Cox	Mrs June Dugina
Mr Darryl Alexander	Mr John Bolton	Mr Michael Carnahan	Ms Geraldine Coy	Mr Matthew Dummett
Ms Kirsty Allen	Ms Jay Bonnington	Sir Roderick Carnegie AC	Cmdr Shane Craig	Mr Peter Duncan
Ms Majella Allen	Mr Phil Borgeaud	Lt Col Luke Carroll	Mr James Craigie	AC Emmett Dunne
Ms Paula Allen	Mr Max Bourke AM	Ms Meredith Carter	Brig David Creagh AO	Ms Patricia Dunne
Mr John Allin	Ms Josephine Bourne	Cmdr Trevor Carter	Ms Alison Creighton	Mr Mark Dupe
Ms Tara Allsop	Mr Darren Box	Ms Gloria Caruso	Mr Will Crinall	Dr Muyesser Durur
Mr Scott Alomes	Mr Michael Boyd	Ms Tricia Caswell	Mr Paul Critchley	Fr Desmond Dwyer
Mr Jose Alvarez	Ms Susan Boyd	Mr Sam Catanzariti	Mrs Alison Crook AO	Dr Jacqui Dwyer
Mr Graham Anderson QC	Ms Susan Braidwood	Mr Jon Cattapan	Ms Jane Cross	Mr Martin Dwyer
Mr Peter Anderson	Ms Norah Breekveldt	Mr Paul Chadwick	Ms Elinor Crossing	Mr Nicholas Dwyer
Ms Ruth Andrew	Mr George Brenan	Ms Elizabeth Cham	Mr Tim Cullinan	Mr Jason Eades
Mr Geoff Anson	Ms Dianne Brennan	Ms Kasy Chambers	Ms Sophie Cunningham	Ms Julie Eagles
Mr Bill Appleby	Mr Fred Brennan	Mr Stephen Champness	Ms Danielle Curry	Dr Sally Eastoe
Dr Peter Appleford	Mr Kevin Brennan	Mr Chris Chan	Ms Vanessa Curtain	Ms Alex Eather
Mr Scott Arbuthnot	Mr John Brennan	Mr Scott Chapman	Ms Moyneen Curtis	Mr Russell Eddington
Mr Brian Archer	Ms Sue Brennan	Associate Professor Vivek Chaudhri	Mr Martin Cutter	Mr Peter Edsor
Mr Paris Aristotle AM	Ms Susan Brennan	Mrs Pam Chessell	Mr Phil D'Adamo	Ms Julie Edwards
Mr Garth Armstrong	Prof Margaret Britz	Mr David Chisholm	Ms Sue Dahn	Mr Troy Edwards
Mr Lynn Arnold AO	Ms Jane Brockington	Ms Anna Chojecka	Dr Catherine Dale	Mr Brendan Egan
Mr Chris Artis	Mr Jon Brocklehurst	Ms Christine Christian	Mr John Dalton	Ms Jean Elder
Cmdr Anne Atkinson	Ms Lisa Brookman	Dr Andrew Churchyard	Mr Robert Dalton	Dr Luci Ellis
Ms Alexandra Axford	Mr David Brooks	Mr Jon Cina	Mr Lucio Dana	Ms Tracy Ellis
Ms Joanna Baevski	Ms Sheryl Brosnan	Ms Coleen Clare	Col Peter Daniel	Mr Dominic English
Ms Jane Bainbridge	Ms Barbara Brown	Prof Colin Clark	Dr Allan Davey	Mr David Ensor
Ms Charlotte Baines	Mr Kester Brown	Mr Sebastian Clark	Ms Mary Davidson	Mr James Ensor
Mr Christopher Baker	Ms Eva Bruce	Prof Adrienne Clarke AC	Prof Lindy Davies	Col James Robert Evans
Ms Emma Balazs	Ms Michelle Bruce	Prof Andrew Clarke	Mr Mark Davies	Ms Jennifer Evans
Ms Dianne Baldwin	Hon Chief Justice Diana Bryant	Ms Mary Clarke	Ms Sarah Davies	Ms Michelle Evans
Mr Greg Ballard	Mr Jon Buckeridge	Ms Karen Cleave	Mr George Davis	AC Paul Evans
Dr John Ballard	Mr Chris Buckingham	Dr Justin Clemens	Mr Ross Dawson	Mr Jim Eve
Ms Annalise Bamford	Mr Peter Bull	Mrs Michele Clement	Assoc Prof Elizabeth Dax AM	Ms Roslyn Eve
Dr Robert Banks	Ms Wendy Bunston	Ms Barbara Clements	Ms Catherine Day	Mr Andrew Everington
Ms Robin Banks	Ms Ruth Bunyan AM	Mr David Clements	Mr Ian de Cruz	Mr Ron Exiner
Ms Ingrid Barge	Ms Christine Burnup	Mr Ian Clyde	Ms Sandra DeMinico	Ms Morag Eyles
Mr Ron Barnacle	Brig Rick Burr	Mr Mark Cockayne	Ms Sandie de Wolf AM	Ms Louise Eyres
Mr Jude Barnes	Ms Helen Burt	Prof Chris Cocklin	Mr Paul Delphine	Mr David Fagan
Mr Gavin Barry	Mr Hugh Burton	Dr Ken Coghill	Mr Ivan Deveson AO	Ms Jenny Fagg
Ms Bronwen Bassett	Mr Milton Butcher	Mr Ben Cohen	Mr Russell Devitt	Dr Barbara Fary OAM
Mr Wayne Beale	Ms Andree Butler	Ms Janet Cohen	Prof John Dewar	Mr Robert Fearnside
Mr Tony Beard	Mr Peter Butler	Ms Elizabeth Colbert	Dr Andrea Diamond	Ms Susan Feldman
Mr Peter Bearsley	Ms Sharon Butler	Ms Helen Coleman	Cmdr Ashley Dickinson APM	Ms Teresa Fels
Ms Vicki Beath	Ms Heather Butow	Ms Bronwen Colman	Ms Maria Dimopoulos	Mr Michael Fendley
Mr Andrew Bell	Ms Ann Byrne	Ms Lisa Connell	Ms Ceilia Divakaran	Mr Adam Fennessy
Ms Christina Bell	Mr Jeff Byrne	Ms Kathryn Cook	Dr Meredith Doig	Mr Peter Fenwick
Ms Lin Bender	Mr Jeremy Byrne	Prof David Copolov OAM	Dr Kevin Donnelly	Mr Ben Ferguson
Ms Lou Bennett	Mr Paul Byrne	Dr Steven Cork	Mr John Dore	Mr Robert Ferguson
Ms Paula Benson	Dr Neil Byron	AC Luke Cornelius APM	Prof Mehdi Doroudi	Mr John Ferreira
Ms Eleni Bereded-Samuel	Mr Darrell Cain	Mr Michael Cornelius	Dr James Doughney	Mr Simon Field
Mr Gary Bergel	Prof George Cairns	Ms Patricia Cornelius	Prof Peter Dowling	Ms Kerrie Fildes
Ms Valda Berzins	Mr Neil Cameron		Ms Sue Downes	Mr Adrian Finanzio
				Lt Col John Findlay

Prof David Finlay	Mr Sasha Grebe	Mr Simon Herd	Mr Nathan Jessup	Mr Geoff Lawler
Mr John Firth	Ms Anthea Green	Ms Sally Herman	Dr Andrew Johnson	DC Ken Lay APM
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Ms Mary-Ann Fisher	Col Neil Greet	Dr Peter Hertan	Dr Kelley Johnson	Mr John Lees
Mr Denis Fitzgerald	Prof Clive Gregory	Mr Andrew Hewett	Prof Paul Johnson	Dr George Lefroy
Ms Faith FitzGerald	Ms Susan Gribben	Ms Zita Hii	Mr David Johnstone	Mrs Joan Lefroy
Ms Jane Fitzgerald	Ms Genevieve Grieves	Mr Julian Hill	Ms Liz Johnstone	Ms Judy Leitch
Mr Peter Fitzgerald	Cr Anthony Griffiths	Ms Margie Hill	Rev Dr Chris Jones	Mr Murray Lembit
Mr Tony Fitzgerald	Dr Anthony Grigg	Mr Chris Hinchliffe	Ms Krissie Jones	Ms Vanessa Lesnie
Ms Karen Fitzpatrick	Mr Douglas Grimmond	Mr David Hirsch	Mr Philip Jones	Mr Yami Lester OAM
Ms Sheila Flanagan	Mrs Kerris Grimmond	Mr Brian Hirsh	Ms Ruth Jones	Mr Oliver Leung
Ms Vicki Flannery	Dr Anne-Marie Grisogono	Ms Janet Hirst	Ms Kathleen Jordan	Ms Jill Lever
Mr Kerry Flattley	Ms Sylvia Grobtuch	Mr Peter Hiscock AM	Mr Gerard José	Ms Gabrielle Levine
Mr Gary Fleming	Mr Andrew Gross	Dr Bruce Hobbs AO	Ms Phyllis Kailis	Ms Dionne Lew
Mr Trevor Fleming	Ms Jane Grover	Mr Andrew Hockley	Mr Kirk Kantzipas	Ms Sheryl Lewin
Ms Emma Fletcher	Dr Nicholas Gruen	Ms Jane Hodder	Dr Ida Kaplan	Ms Michele Lewis
Mr Warren Fletcher	Prof Russell Gruen	Mr Ken Hodgson	Ms Maria Katsonis	Ms Sian Lewis
Mr James Flintoft	Ms Dina Guest	Mr David Hogg	Dr Errol Katz	Mr Gary Liddle
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Dr Geoff Garrett AO	Ms Dianne Hardy	Ms Sue Hunt	Mr Malcolm King	Ms Penny Lovett
Dr Leigh Gassner	Mr Nicholas Hardy	Dr Phil Hunter	Ms Kathie Kirby	Ms Gillian Luck
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Prof Jayne Godfrey	Mrs Shannon Hayes	Dr Sue Jackson	Mr John Landels AC	Ms Linda Manos
Mr Darren Godwell	Dr Roger Hayward	Ms Jeannine Jacobson	Dr Charles Lane	Mr Ken Marchingo
Ms Debbie Goodin	Ms Lill Healy	Mr David James	Ms Helen Lanyon	Mr Roger Marcolin
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Mr Michael McClelland	Mr Carl Murphy	Dr Deborah Peterson	Mr Martin Rush	Ms Vivienne Stanford
Ms Julie McClernon	Dr Helen Murphy	Ms Paula Peterson	Mr Fergus Ryan	Ms Bernadette Steele
Ms Liza McDonald	Mr Tony Murphy	Ms Monica Pfeffer	Mr Terry Ryan	Ms Nicolo Stein
Mr Paul McDonald	Ms Samantha Murray	Dr David Phillips	Prof Jenny Sabine	Rt Hon Sir Ninian Stephen KG AK GCMG GCVO KBE
Mr Ross McDonald	Mrs Annabel Myer	Mr Graham Pitts	Mr David Sacks	Ms Jenny Stephens
Mr Peter McEwan	Mr Rupert Myer AM	Ms Alison Playford	Mr Mark Sample	Mr Peter Stevens
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Ms Kim McGrath	Mr Mick Naughton	Ms Caecilia Potter	Gp Cpt Terrence Saunder	Mr Robert Stewart
Prof Shirley McKechnie OAM FAHA	Mr Siva Navaratnam	Mrs Jeanne Pratt AC	Dr Denis Saunders AM	Ms Kellie Stirling
Ms Siobhan McKenna	Dr David Neal SC	Ms Elizabeth Presa	Cmdr Justin Saunders	Mr Peter Stirling
Mr Hector McKenzie	Ms Patricia Neden	Mr John Prescott AC	Prof Susan Savage	Col Glenn Stockton
Ms Mary McKinnon	Prof Lyndsay Neilson	Mr David Price	Dr David Schmidtchen	Mr Phillip Storer
Ms Jo McKinstray	Mr John Nevins	Mr Steve Price	Dr Heather Schnagl	Prof Susan Street
Col Fergus McLachlan AM	Mr Darryl Newton	Ms Corinne Proske	Ms Anne Schrader	Mr Michael Strong
Ms Coralie McLean	AC Mandy Newton	Dr Noel Purcell	Ms Jane Schwager AO	Ms Carol Stuart
Mr Rod McLeish	AC Sandra Nicholson	Mr Rod Quantock	Ms Carol Schwartz AM	Mr Stuart Stubbs
Ms Kelley McLendon	Ms Carol Nikakis	Ms Jo Rainford	Mr Clive Scollay	Mr Tim Sullivan
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